The Leadership School March 2022 Financial Report

Cash Position – 1/31/22: \$152,696

Cash Position - 2/28/22: \$143,533

Cash Position – 3/31/22: \$123,128

Summary: The school's March spend was just under 21K, equal to February. YTD burn continues to trend about favorable, as total spend is 68% of budget. As such, school did end above 120K at end of q3. It will still be important for all constituents to be focused on fundraising, as cash flow will be very tight without additional funding.

The budget calls for 98K of spending in q4, and the school will have increased expenses in July/August when full staff is paid. The school's first public funding payment will be made August 19, 2022. To summarize, the school will burn through its remaining cash by end of July, and will be dependent on first installment of OTT grant to get through August without additional fundraising.

| Annual Operating Expense Budget | | | | | | | | | | | |
|---------------------------------|---------|--------|---------------|-----------|---------|----------|----------|---------|----------|--------|---------|
| | Budget | July | <u>August</u> | September | October | November | December | January | February | March | Totals |
| Facilities | 20,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | - | - | - | | 20,000 |
| Board | 8,895 | - | - | - | 95 | - | - | - | 929 | 3,103 | 4,127 |
| Personnel | 193,235 | 13,587 | 15,071 | 14,232 | 14,791 | 14,960 | 15,570 | 14,247 | 14,798 | 14,791 | 132,047 |
| Contracted | 2,500 | - | - | - | - | - | - | - | - | - | - |
| Admin | 26,439 | 2,202 | 836 | 238 | 4,555 | 6,185 | 447 | 461 | 4,018 | 220 | 19,161 |
| Marketing | 16,380 | 1,000 | 238 | 943 | 196 | - | 2,963 | 275 | 276 | 1,874 | 7,765 |
| Program | 8,500 | 163 | 1,200 | - | 208 | - | 87 | 1,980 | 500 | 536 | 4,674 |
| | | | | | - | | - | - | | | - |
| Total | 275,949 | 21,953 | 22,345 | 20,412 | 24,845 | 21,145 | 19,066 | 16,962 | 20,521 | 20,525 | 187,774 |

One would expect a burn rate of 75% after 9 months of the fiscal year.

| Budget Category | Annual Spend | Actual Spend | Burn Rate |
|------------------------|--------------|--------------|-----------|
| Facilities | 20,000 | 20,000 | 100.0% |
| Board | 8,895 | 4,127 | 46.4% |
| Personnel | 193,235 | 132,047 | 68.3% |
| Contracted | 2,500 | - | 0.0% |
| Admin | 26,439 | 19,161 | 72.5% |
| Marketing | 16,380 | 7,765 | 47.4% |
| Program | 8,500 | 4,674 | 55.0% |
| | | - | |
| Total | 275,949 | 187,774 | 68.0% |